



UNITED STATES ARMY

THE CHIEF OF STAFF

30 October 2000

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Foreign Nation Participation in the Combat Training Centers (CTC)  
Program Guidance

1. This memorandum provides my guidance for foreign participation in the CTC Program. The CTC program (BCTP, JRTC, NTC, and CMTC) exists to enhance warfighting effectiveness of U.S. Army units by increasing unit readiness, developing bold, innovative leaders, and embedding doctrine throughout the Army. The CTCs are a scarce and valuable training resource--nothing must detract from their focus on training units to their warfighting METL. Our "dirt" CTCs provide the most realistic and challenging training we can give our company, battalion, and brigade commanders short of actual conflict, and BCTP provides the only training arena for preparing corps and division commanders to practice the art and science of warfighting.

2. The Army goal remains to have all commanders receive an opportunity to train at a CTC during their command tour. However, we are currently challenged to provide all of our commanders a CTC rotation. Therefore, it is imperative that MACOM commanders give priority to U.S. Army units before considering foreign nation participation in order to maximize these critical training resources for our commanders.

- Priority for training at the CTCs is to U.S. Army brigades, battalions, and companies. This improves our ability to meet established throughput of brigade, battalion, and company commanders.
- Training will be as doctrinally correct as possible. The CTCs provide us a great opportunity to validate our warfighting doctrine. The other services should be integrated as they will be in time of war, but maintain Army standards for the Army forces in training.
- Schedule all available time to train U.S. Army units (AC/RC). Make sure we are getting as many of our company commanders as possible into the dirt CTC rotations, even if not with their parent organizations. Look at augmenting the OPFOR with U.S. Army infantry and engineer companies before considering foreign unit participation.
- Foreign participation in CTC rotational exercises (BCTP, JRTC, NTC, and CMTC) as BLUFOR and OPFOR will continue to require early CSA approval before contact with foreign representatives is initiated. Requests for foreign participation must be submitted early to ensure long-term predictability.

**SUBJECT: Foreign Nation Participation in the Combat Training Centers (CTC)  
Program Guidance**

- CTC rotations increase the OPTEMPO of subordinate units; therefore, if we add something to the plate for a commander, we should take something off.
- Write CTC training objectives so that they are doctrinally correct and measurable.

3. The Army must provide well trained and ready forces that operate effectively in the full spectrum of operations that we face in the world today. Our CTCs provide this capability to our leaders and soldiers to meet this challenge. The CTC program has made our Army great with hard-nosed adherence to standards and direct, honest feedback on deficiencies. We must take every opportunity we can to train our soldiers in live simulation of their missions, to learn warfighting the way it must be done.

  
ERIC K. SHINSEKI  
General, United States Army

**DISTRIBUTION:**

Supreme Allied Commander Europe, Supreme Headquarters  
Allied Powers Europe, APO AE 09705  
Commander in Chief, United Nations Command/  
USFK/Combined Forces Command/Commander, United States Forces  
Korea CFC APO AP 96205-0010  
Commander in Chief, United States Special Operations Command, 7701  
Tampa Point Boulevard, MacDill Air Force Base, Florida 33621-5323  
Commanding General, United States Army Training and Doctrine  
Command, Fort Monroe, Virginia 23651-5000  
Commanding General, United States Army Materiel Command, 5001  
Eisenhower Avenue, Alexandria, Virginia 22333-0001  
Commanding General, United States Army Forces Command, Fort  
MacPherson, Georgia 30330-6000  
Commanding General, United States Army Europe and Seventh Army, APO  
AE 09014  
Commanding General, I Corps and Fort Lewis, Fort Lewis, Washington  
98433  
Commanding General, III Corps and Fort Hood, Fort Hood, Texas 76544  
Commanding General, V Corps, United States Army Europe and Seventh  
Army, APO AE 09014

**SUBJECT: Foreign Nation Participation in the Combat Training Centers (CTC)  
Program Guidance**

**DISTRIBUTION: (CONT)**

Commanding General, XVIII Airborne Corps and Fort Bragg, Fort Bragg,  
North Carolina 28307  
Commanding General, United States Army Pacific, Fort Shafter, Hawaii  
96858  
Commanding General, United States Army Space and Missile Defense  
Command, 1941 Jefferson Davis Highway, Suite 900, Arlington, Virginia  
22215-0280  
Commanding General, United States Army Corps of Engineers/Chief of  
Engineers, 20 Massachusetts Avenue, NW, Washington, DC 20314-1000  
Commanding General, United States Army Special Operations Command,  
Fort Bragg, North Carolina 28307-5200  
Commanding General, United States Army Medical Command/The Surgeon  
General, United States Army, 5109 Leesburg Pike, Falls Church, Virginia  
22041  
Commanding General, United States Army Military District of Washington,  
Fort Lesley J. McNair, Washington, DC 20319-5000  
Commanding General, United States Army South, Fort Buchanan, Puerto  
Rico 00934-3400  
Commanding General, 1st Armored Division, United States Army Europe  
And Seventh Army, APO AE 09252  
Commanding General, 1st Cavalry Division, Fort Hood, Texas 76545  
Commanding General, 1st Infantry Division, United States Army Europe  
And Seventh Army, APO AE 09036  
Commanding General, 2d Infantry Division, Eighth United States Army,  
APO, AP 96258-0289  
Commanding General, 3d Infantry Division (Mechanized), Fort Stewart,  
Georgia 31314  
Commanding General, 4th Infantry Division (Mechanized), Fort Hood, Texas  
76544  
Commanding General, 7th Infantry Division (Light) and Fort Carson, Fort Carson,  
Colorado 80913  
Commanding General, 24th Infantry Division (Mechanized) and Fort Riley, Fort  
Riley, Kansas 66442  
Commanding General, 10th Mountain Division (Light), Fort Drum, New York  
13602  
Commanding General, 25th Infantry Division (Light), Schofield Barracks,  
Hawaii 96857  
Commanding General, 82d Airborne Division, Fort Bragg, North Carolina  
28307  
Commanding General, 101st Airborne Division (Air Assault) and Fort Campbell,  
Fort Campbell, Kentucky 42223

**SUBJECT: Foreign Nation Participation in the Combat Training Centers (CTC) Program  
Guidance**

**DISTRIBUTION: (CONT)**

Commanding General, First United States Army, Fort Gillem, Georgia 30050

Commanding General, Third United States Army, Fort McPherson, Georgia 30330

Commanding General, Fifth United States Army, Fort Sam Houston, Texas  
78234

Commanding General, Eighth United States Army/Chief of Staff, United Nations  
Command/Combined Forces Command/United States Forces Korea, APO AP  
96205

Commanding General, United States Army Combined Arms Center, Fort Leavenworth,  
Kansas 66027-5000

Commanding General, United States Army Combined Arms Support Command and  
Fort Lee, 3901 "A" Avenue, Suite 200, Fort Lee, Virginia 23801-1809

Commanding General, United States Army Japan/9<sup>th</sup> Theater Army Area  
Command, APO AP 96343

Commanding General, United States Army Alaska/Deputy Commander, United  
States Alaska Command, Fort Richardson, Alaska 99505-5000

Commanding General, United States Army Special Operations Command (Airborne),  
Fort Bragg, North Carolina 28307

Chief, National Guard Bureau, 1411 Jefferson Davis Highway, Suite 12000,  
Arlington, Virginia 22202-3231

Director, National Guard Bureau, 1411 Jefferson Davis Highway, Suite 12700,  
Arlington, Virginia 22202-3231

Office of the Chief, Army Reserve, 1421 Jefferson Davis Highway, Suite 12000,  
Arlington, Virginia 22202-3259